

Yiren Digital
Investor Presentation

2Q 2023



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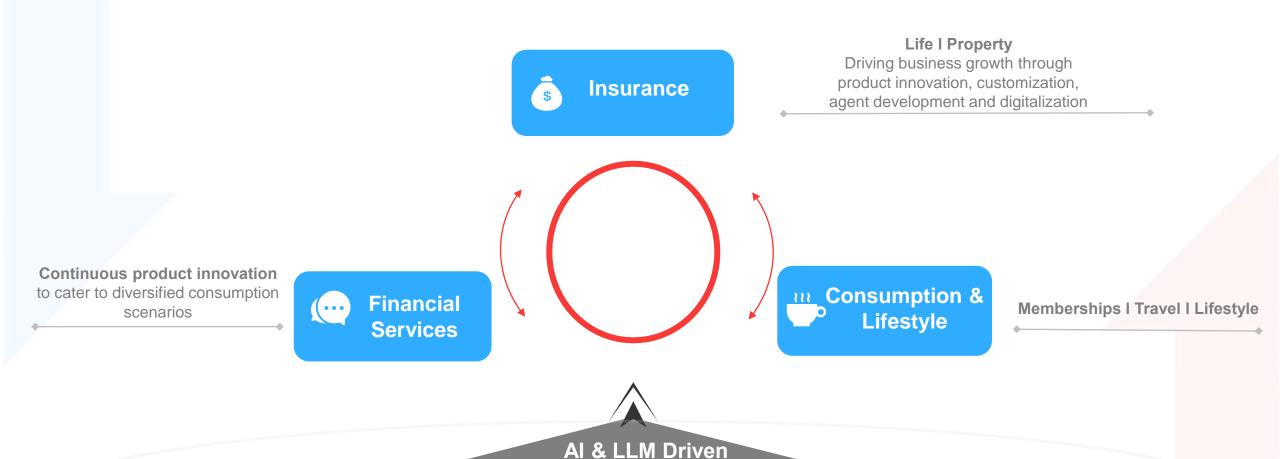
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# **Company Overview**

# We are an Al- Driven One-stop Financial & Lifestyle Services Platform





Harnessing the power of data, technology, and AI to fuel business expansion and optimize operational effectiveness across all business lines



Intelligent Customer Service



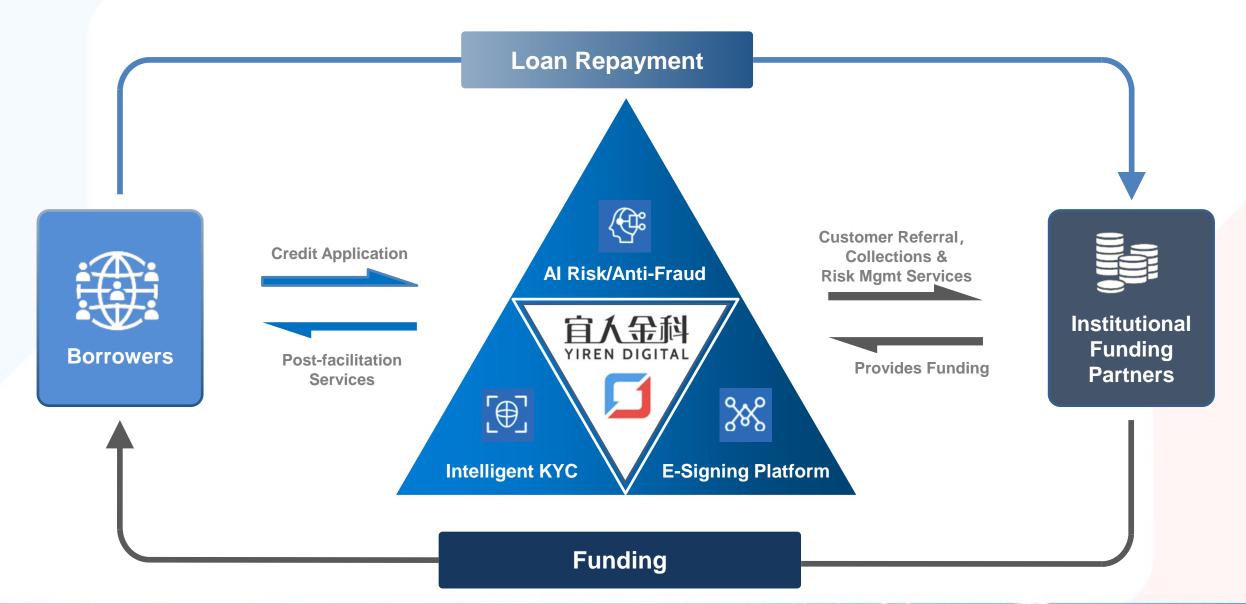




Intelligent Product Selection

# **Financial Services: Technology Driven Loan Facilitation Model**





# Acquire High-Quality Borrowers through Diversified Consumption Scenarios 「自入金科





Lifestyle









**Financial Services** 















**E-commerce** 











**Travel/Entertainment** 







Self-Developed E-commerce Platform



Offers flexible installment-based payment options







**Target Customer Base** 

Young & Tech-savvy I Small Business Owners

# **Insurance: Providing Full Spectrum Products + Services**



- Competitive edges: 1) Nationwide business deployment
  - 2) Experienced teams on property, life insurance and internet industry
  - 3) Strong capacities in market expansion

### **Customer Acquistion Product Strategy** Multi-layer of customer needs Entrepreneur risk prevention Insurance Agents Entrepreneurs Inheritance Customer Resources High-net-worth within CE ecosystem **Asset Allocation Cross-Sector Cooperation** Mass Affluent "Insurtech "sula **Asset Protection** Unique 2B2C Channel Inclusive customers

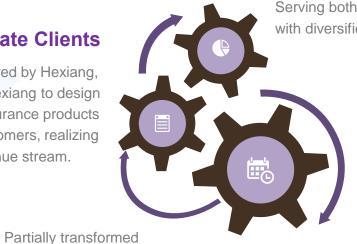
# **Insurance Growth Strategy: 2B2C Model**



## **Customized Scenario-based Insurance** products under 2B2C model

### **2B Corporate Clients**

After being served by Hexiang, working with Hexiang to design tailor-made insurance products for its own customers, realizing additional revenue stream.



### **Hexiang Insurance**

Serving both 2B and 2C clients with diversified products.

### **Corporate's Customers**

Provided with Hexiang's scenariobased insurance products embedded into related consumption platforms.

## **Rich Application Scenarios**

#### **Medicine & Healthcare**







Wealth & Finance

**Agriculture & Fisheries** 





**Property Insurance + Life Insurance** 

**Insurance Ecosystem** 



into 2B corportate clients by Hexiang

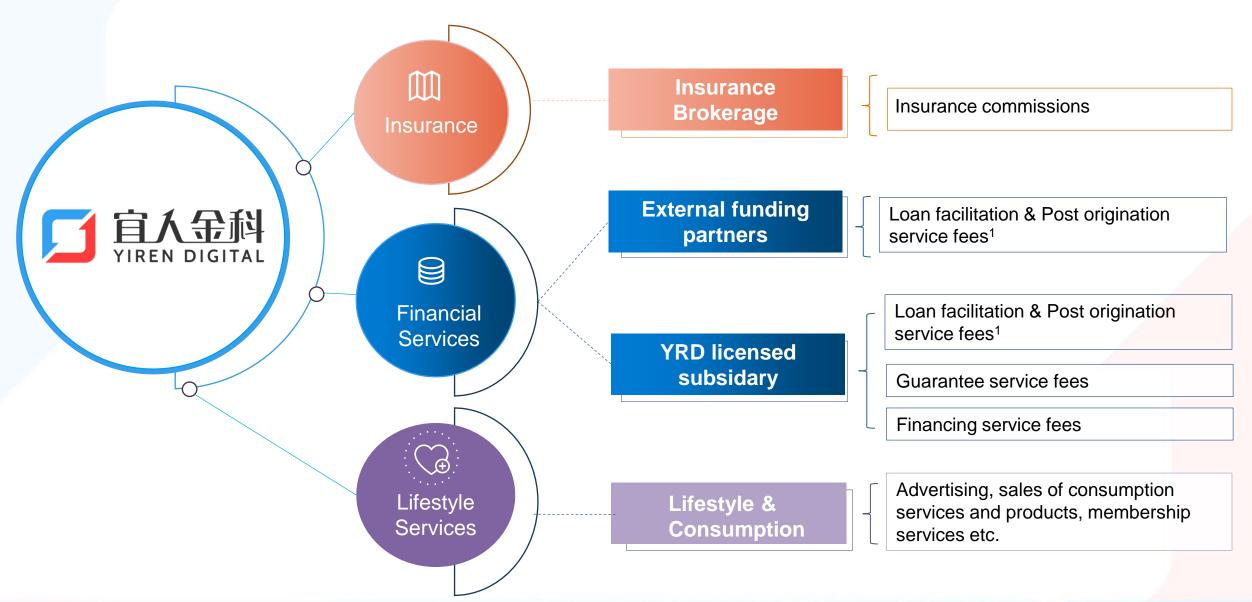
**Customization & Digitalization** 

**Servicing Capabilities** 

**Tech-driven KYC** 

### **Revenue Models and Monetization**



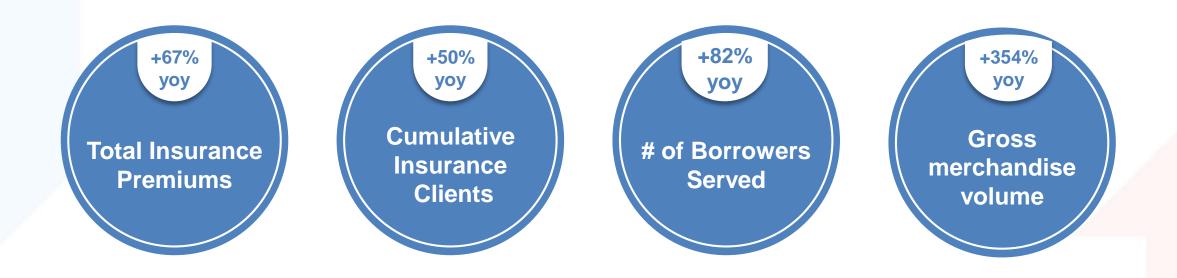




# **Key Financial & Operational Highlights**

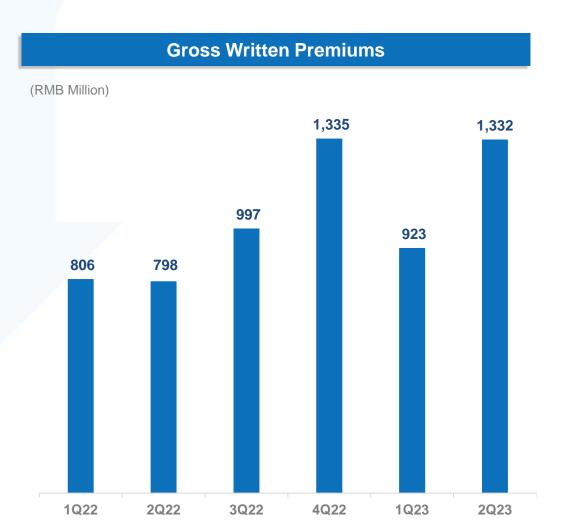
## What We Achieved in 2Q23



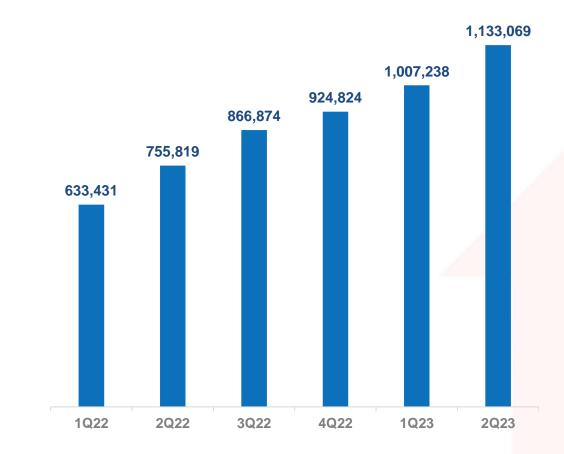


# **Insurance Business: Key Growth Pillar**



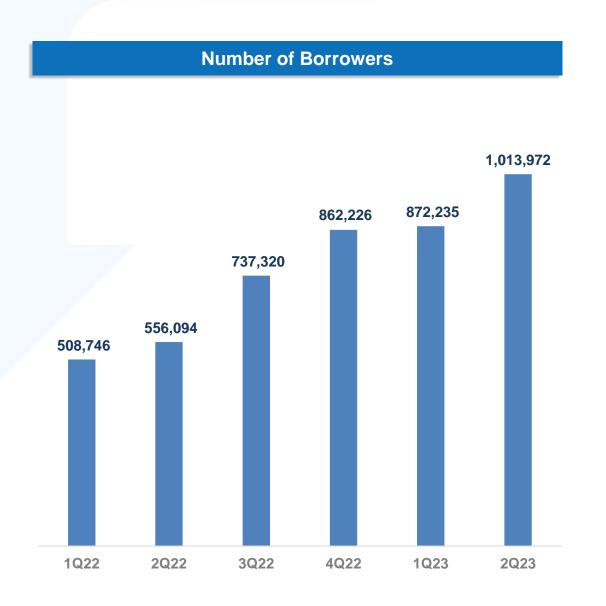


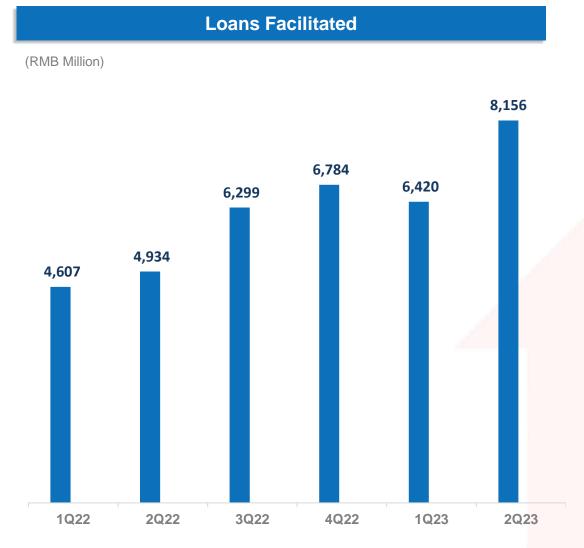
### **Cumulative Number of Insurance Clients**



# **Continous Expansion in Borrower Base Driving Stable Volume Growth**

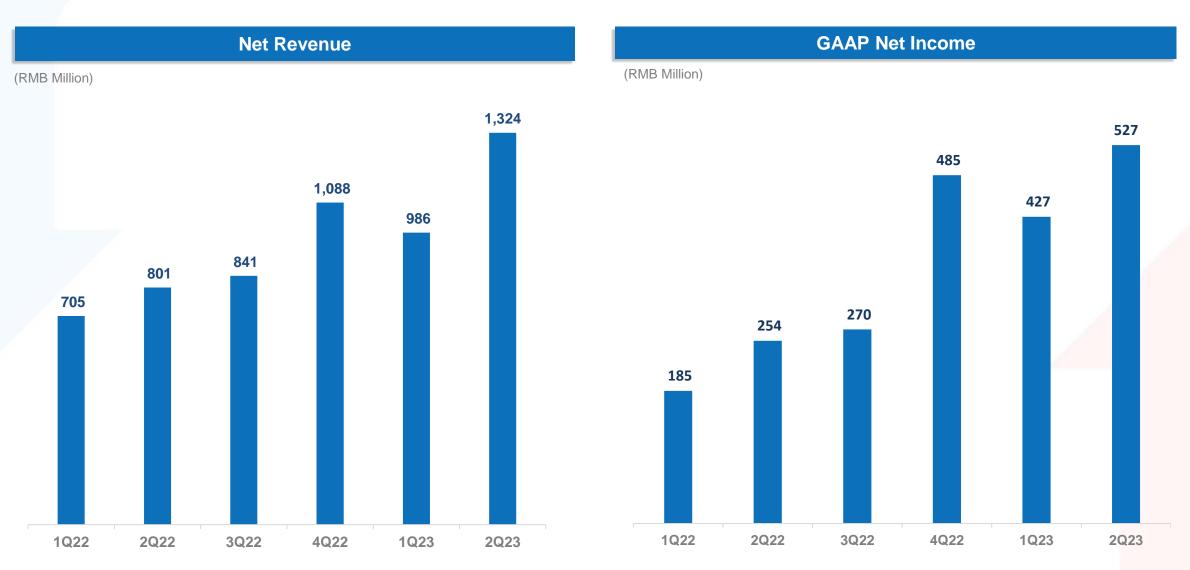






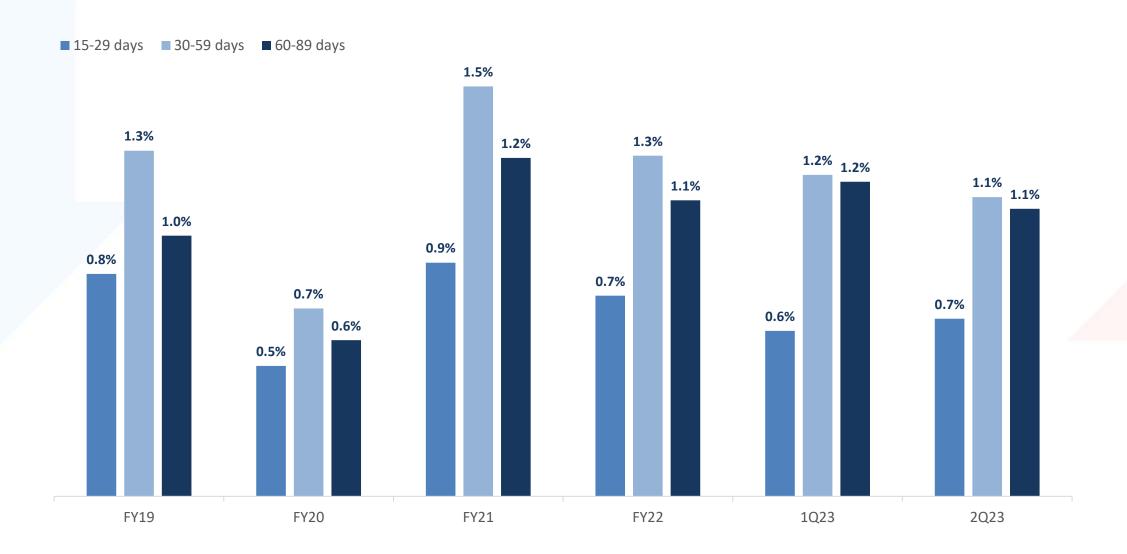
# **Robust Revenue and Profitablity through Challenging Environments**





# **Delinquency Rates**







# **Income Statement**



#### **Unaudited Condensed Consolidated Statements of Operations**

(in thousands, except for share, per share and per ADS data, and percentages)

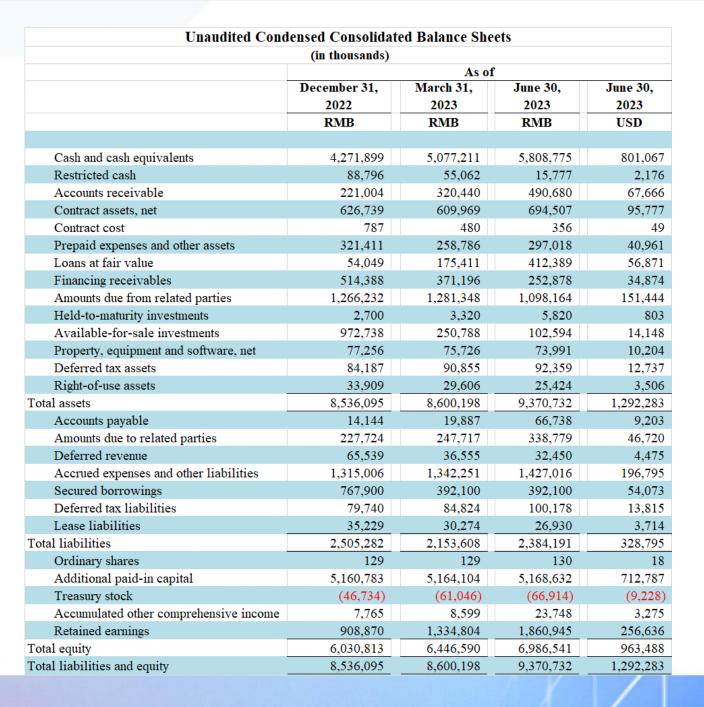
| (in thousands, except for share, per share and per ADS data, and percentages) |                  |                   |                  |                          |                  |                  |                  |  |  |  |
|---|------------------|-------------------|------------------|--------------------------|------------------|------------------|------------------|--|--|--|
|   |                  | For the Three     |                  | For the Six Months Ended |                  |                  |                  |  |  |  |
|   | June 30,<br>2022 | March 31,<br>2023 | June 30,<br>2023 | June 30,<br>2023         | June 30,<br>2022 | June 30,<br>2023 | June 30,<br>2023 |  |  |  |
|   | RMB              | RMB               | RMB              | USD                      | RMB              | RMB              | USD              |  |  |  |
| Net revenue:  |                  |                   |                  |                          |                  |                  |                  |  |  |  |
| Loan facilitation services  | 273,725          | 417,165           | 514,353          | 70,933                   | 503,386          | 931,518          | 128,462          |  |  |  |
| Post-origination services   | 55,311           | 6,316             | 5,273            | 727                      | 92,287           | 11,589           | 1,598            |  |  |  |
| Insurance brokerage services  | 188,570          | 196,358           | 404,695          | 55,810                   | 343,751          | 601,053          | 82,889           |  |  |  |
| Financing services  | 78,530           | 22,577            | 14,896           | 2,054                    | 188,141          | 37,473           | 5,168            |  |  |  |
| Electronic commerce services  | 70,977           | 242,858           | 287,725          | 39,679                   | 120,788          | 530,583          | 73,171           |  |  |  |
| Others  | 134,011          | 101,069           | 97,264           | 13,413                   | 257,536          | 198,333          | 27,351           |  |  |  |
| Total net revenue   | 801,124          | 986,343           | 1,324,206        | 182,616                  | 1,505,889        | 2,310,549        | 318,639          |  |  |  |
| Operating costs and expenses:   |                  |                   |                  |                          |                  |                  |                  |  |  |  |
| Sales and marketing   | 157,958          | 106,212           | 148,947          | 20,541                   | 334,141          | 255,159          | 35,188           |  |  |  |
| Origination, servicing and other operating costs                              | 188,687          | 199,745           | 346,367          | 47,766                   | 341,628          | 546,112          | 75,312           |  |  |  |
| General and administrative  | 111,964          | 92,550            | 96,741           | 13,341                   | 228,512          | 189,291          | 26,104           |  |  |  |
| Allowance for contract assets, receivables and others                         | 65,575           | 44,905            | 60,840           | 8,390                    | 97,402           | 105,745          | 14,584           |  |  |  |
| Total operating costs and expenses  | 524,184          | 443,412           | 652,895          | 90,038                   | 1,001,683        | 1,096,307        | 151,188          |  |  |  |
| Other (expenses)/income:  |                  |                   |                  |                          |                  |                  |                  |  |  |  |
| Interest (expense)/income, net  | (3,790)          | 14,519            | 10,535           | 1,453                    | (29,363)         | 25,054           | 3,455            |  |  |  |
| Fair value adjustments related to Consolidated ABFE                           | 15,020           | (11,203)          | (17,470)         | (2,409)                  | 19,785           | (28,673)         | (3,954)          |  |  |  |
| Others, net   | 8,481            | 3,589             | 2,730            | 376                      | 15,895           | 6,319            | 872              |  |  |  |
| Total other income/(expenses)   | 19,711           | 6,905             | (4,205)          | (580)                    | 6,317            | 2,700            | 373              |  |  |  |
| Income before provision for income taxes                                      | 296,651          | 549,836           | 667,106          | 91,998                   | 510,523          | 1,216,942        | 167,824          |  |  |  |
| Income tax expense  | 42,163           | 122,670           | 139,758          | 19,273                   | 71,207           | 262,428          | 36,190           |  |  |  |
| Net income  | 254,488          | 427,166           | 527,348          | 72,725                   | 439,316          | 954,514          | 131,634          |  |  |  |
|   |                  |                   |                  |                          |                  |                  |                  |  |  |  |
| Weighted average number of ordinary shares outstanding, basic                 | 170,008,652      | 177,782,059       | 176,929,176      | 176,929,176              | 170,005,103      | 177,353,262      | 177,353,262      |  |  |  |
| Basic income per share  | 1.4969           | 2.4028            | 2.9806           | 0.4110                   | 2.5841           | 5.3820           | 0.7422           |  |  |  |
| Basic income per ADS  | 2.9938           | 4.8056            | 5.9612           | 0.8220                   | 5.1682           | 10.7640          | 1.4844           |  |  |  |
|   |                  |                   |                  |                          |                  |                  |                  |  |  |  |
| Weighted average number of ordinary shares outstanding, diluted               | 170,871,232      | 180,180,975       | 179,124,032      | 179,124,032              | 170,932,908      | 179,650,148      | 179,650,148      |  |  |  |
| Diluted income per share  | 1.4894           | 2.3708            | 2.9440           | 0.4060                   | 2.5701           | 5.3132           | 0.7327           |  |  |  |
| Diluted income per ADS  | 2.9788           | 4.7416            | 5.8880           | 0.8120                   | 5.1402           | 10.6264          | 1.4654           |  |  |  |

# **Cash Flow Data**



| Unaudited Condensed Consolidated Statements of Operations                     |           |                 |              |                          |           |           |          |  |  |  |
|---|-----------|-----------------|--------------|--------------------------|-----------|-----------|----------|--|--|--|
| (in thousands, except for share, per share and per ADS data, and percentages) |           |                 |              |                          |           |           |          |  |  |  |
|   |           | For the Three I | Months Ended | For the Six Months Ended |           |           |          |  |  |  |
|   | June 30,  | March 31,       | June 30,     | June 30,                 | June 30,  | June 30,  |          |  |  |  |
|   | 2022      | 2023            | 2022         | 2023                     | 2023      |           |          |  |  |  |
|   | RMB       | RMB             | RMB          | USD                      | RMB       | RMB       | USD      |  |  |  |
| Unaudited Condensed Consolidated Cash Flow Data                               |           |                 |              |                          |           |           |          |  |  |  |
| Net cash generated from operating activities                                  | 666,901   | 390,307         | 718,058      | 99,026                   | 1,034,652 | 1,108,365 | 152,852  |  |  |  |
| Net cash provided by/(used in) investing activities                           | 255,693   | 774,283         | (19,988)     | (2,757)                  | 604,478   | 754,295   | 104,022  |  |  |  |
| Net cash used in financing activities   | (50,166)  | (392,831)       | (6,120)      | (844)                    | (158,374) | (398,951) | (55,018) |  |  |  |
| Effect of foreign exchange rate changes                                       | 1,580     | (181)           | 329          | 45                       | 1,308     | 148       | 20       |  |  |  |
| Net increase in cash, cash equivalents and restricted cash                    | 874,008   | 771,578         | 692,279      | 95,470                   | 1,482,064 | 1,463,857 | 201,876  |  |  |  |
| Cash, cash equivalents and restricted cash, beginning of period               | 3,553,400 | 4,360,695       | 5,132,273    | 707,773                  | 2,945,344 | 4,360,695 | 601,367  |  |  |  |
| Cash, cash equivalents and restricted cash, end of period                     | 4,427,408 | 5,132,273       | 5,824,552    | 803,243                  | 4,427,408 | 5,824,552 | 803,243  |  |  |  |

## **Balance Sheets**





# **Operating Highlights**



| Operating  | Highlights and I | Reconciliation   | of GAAP to N             | on-GAAP Me      | asures            |                 |           |
|--|------------------|------------------|--------------------------|-----------------|-------------------|-----------------|-----------|
| (in thousands, except for number of              | borrowers, numbe | r of insurance c | lients, cumulativ        | e number of ins | urance clients ar | nd percentages) |           |
|  | 1                | For the Three N  | For the Six Months Ended |                 |                   |                 |           |
|  | June 30,         | March 31,        | June 30,                 | June 30,        | June 30,          | June 30,        | June 30,  |
|  | 2022             | 2023             | 2023                     | 2023            | 2022              | 2023            | 2023      |
|  | RMB              | RMB              | RMB                      | USD             | RMB               | RMB             | USD       |
| Operating Highlights                             |                  |                  |                          |                 |                   |                 |           |
| Gross written premiums                           | 797,881          | 923,382          | 1,332,458                | 183,754         | 1,604,236         | 2,255,841       | 311,095   |
| First year premium                               | 764,318          | 627,314          | 1,101,928                | 151,962         | 1,304,360         | 1,729,243       | 238,474   |
| Renewal premium                                  | 33,563           | 296,068          | 230,530                  | 31,792          | 299,876           | 526,598         | 72,621    |
| Number of insurance clients                      | 132,727          | 80,856           | 135,449                  | 135,449         | 266,199           | 212,414         | 212,414   |
| Cumulative number of insurance clients           | 755,819          | 1,007,238        | 1,133,069                | 1,133,069       | 755,819           | 1,133,069       | 1,133,069 |
| Amount of loans facilitated                      | 4,934,167        | 6,420,213        | 8,156,201                | 1,124,792       | 9,541,056         | 14,576,413      | 2,010,179 |
| Number of borrowers                              | 556,094          | 872,235          | 1,013,972                | 1,013,972       | 827,767           | 1,457,736       | 1,457,736 |
| Remaining principal of performing loans          | 10,613,125       | 11,129,221       | 12,768,448               | 1,760,850       | 10,613,125        | 12,768,448      | 1,760,850 |
| Gross merchandise volume                         | 87,117           | 308,567          | 395,820                  | 54,586          | 146,138           | 704,387         | 97,139    |
|  |                  |                  |                          |                 |                   |                 |           |
| Segment Information                              |                  |                  |                          |                 |                   |                 |           |
| Insurance Brokerage Business:                    |                  |                  |                          |                 |                   |                 |           |
| Revenue  | 188,570          | 196,358          | 404,695                  | 55,810          | 343,751           | 601,053         | 82,889    |
| Sales and marketing expenses                     | 7,046            | 2,289            | 3,845                    | 530             | 12,218            | 6,134           | 846       |
| Origination, servicing and other operating costs | 141,338          | 133,617          | 289,851                  | 39,972          | 234,528           | 423,468         | 58,399    |
| Financial Services Business:                     |                  |                  |                          |                 |                   |                 |           |
| Revenue  | 436,723          | 483,873          | 581,974                  | 80,258          | 827,196           | 1,065,847       | 146,987   |
| Sales and marketing expenses                     | 99,661           | 62,218           | 103,164                  | 14,227          | 237,220           | 165,382         | 22,807    |
| Origination, servicing and other operating costs | 33,833           | 47,609           | 38,961                   | 5,373           | 73,503            | 86,570          | 11,940    |
| Consumption & Lifestyle Business and others:     |                  |                  |                          |                 |                   |                 |           |
| Revenue  | 175,831          | 306,112          | 337,537                  | 46,548          | 334,942           | 643,649         | 88,763    |
| Sales and marketing expenses                     | 51,251           | 41,705           | 41,938                   | 5,784           | 84,703            | 83,643          | 11,535    |
| Origination, servicing and other operating costs | 13,516           | 18,519           | 17,555                   | 2,421           | 33,597            | 36,074          | 4,973     |
|  |                  |                  |                          |                 |                   |                 |           |
| Reconciliation of Adjusted EBITDA                |                  |                  |                          |                 |                   |                 |           |
| Net income                                       | 254,488          | 427,166          | 527,348                  | 72,725          | 439,316           | 954,514         | 131,634   |
| Interest expense/(income), net                   | 3,790            | (14,519)         | (10,535)                 | (1,453)         | 29,363            | (25,054)        | (3,455)   |
| Income tax expense                               | 42,163           | 122,670          | 139,758                  | 19,273          | 71,207            | 262,428         | 36,190    |
| Depreciation and amortization                    | 9,119            | 1,868            | 1,778                    | 245             | 15,379            | 3,646           | 503       |
| Share-based compensation                         | 3,382            | 2,089            | 3,321                    | 458             | 4,882             | 5,410           | 746       |
| Adjusted EBITDA                                  | 312,942          | 539,274          | 661,670                  | 91,248          | 560,147           | 1,200,944       | 165,618   |
| Adjusted EBITDA margin                           | 39.1%            | 54.7%            | 50.0%                    | 50.0%           | 37.2%             | 52.0%           | 52.0%     |

# **Delinquency Rates**



| Delinquency Rates |            |            |            |  |  |  |  |  |  |
|-------------------|------------|------------|------------|--|--|--|--|--|--|
|                   | 15-29 days | 30-59 days | 60-89 days |  |  |  |  |  |  |
| December 31, 2019 | 0.8%       | 1.3%       | 1.0%       |  |  |  |  |  |  |
| December 31, 2020 | 0.5%       | 0.7%       | 0.6%       |  |  |  |  |  |  |
| December 31, 2021 | 0.9%       | 1.5%       | 1.2%       |  |  |  |  |  |  |
| December 31, 2022 | 0.7%       | 1.3%       | 1.1%       |  |  |  |  |  |  |
| March 31, 2023    | 0.6%       | 1.2%       | 1.2%       |  |  |  |  |  |  |
| June 30,2023      | 0.7%       | 1.1%       | 1.1%       |  |  |  |  |  |  |



| Net Charge-Off Rate |                              |                                   |                     |  |  |  |  |  |  |
|---------------------|------------------------------|-----------------------------------|---------------------|--|--|--|--|--|--|
|                     | Amount of Loans              | ount of Loans Accumulated M3+ Net |                     |  |  |  |  |  |  |
| Loan Issued         | Issued Facilitated Charge-Of |                                   | Rate                |  |  |  |  |  |  |
| Period              | During the Period            | as of June 30, 2023               | as of June 30, 2023 |  |  |  |  |  |  |
|                     | (in RMB thousands)           | (in RMB thousands)                |                     |  |  |  |  |  |  |
| 2019                | 3,431,443                    | 392,882                           | 11.4%               |  |  |  |  |  |  |
| 2020                | 9,614,819                    | 767,540                           | 8.0%                |  |  |  |  |  |  |
| 2021                | 23,195,224                   | 1,520,740                         | 6.6%                |  |  |  |  |  |  |
| 2022                | 22,623,101                   | 871,590                           | 3.9%                |  |  |  |  |  |  |
| 2023Q1              | 6,420,213                    | 38,654                            | 0.6%                |  |  |  |  |  |  |

# **NCOs by Vintage**



|                       |      | M3+ Net Charge-Off Rate |      |      |       |       |       |       |       |       |       |  |
|-----------------------|------|-------------------------|------|------|-------|-------|-------|-------|-------|-------|-------|--|
| Loan Issued<br>Period |      | Month on Book           |      |      |       |       |       |       |       |       |       |  |
|                       | 4    | 7                       | 10   | 13   | 16    | 19    | 22    | 25    | 28    | 31    | 34    |  |
| 2019Q1                | 0.0% | 0.8%                    | 2.0% | 3.4% | 5.3%  | 5.9%  | 6.3%  | 6.3%  | 6.3%  | 6.3%  | 6.3%  |  |
| 2019Q2                | 0.1% | 1.5%                    | 4.5% | 7.5% | 8.8%  | 9.2%  | 9.9%  | 10.3% | 10.6% | 10.6% | 10.6% |  |
| 2019Q3                | 0.2% | 2.9%                    | 6.8% | 9.0% | 10.4% | 12.0% | 13.2% | 13.8% | 14.4% | 14.6% | 14.6% |  |
| 2019Q4                | 0.4% | 3.1%                    | 4.9% | 6.3% | 7.2%  | 7.9%  | 8.4%  | 8.9%  | 9.5%  | 9.8%  | 9.8%  |  |
| 2020Q1                | 0.6% | 2.3%                    | 4.1% | 5.2% | 6.0%  | 6.2%  | 6.6%  | 7.2%  | 7.7%  | 7.9%  | 7.8%  |  |
| 2020Q2                | 0.5% | 2.5%                    | 4.2% | 5.3% | 6.1%  | 6.7%  | 7.5%  | 8.1%  | 8.2%  | 8.2%  | 8.2%  |  |
| 2020Q3                | 1.1% | 3.3%                    | 5.1% | 6.3% | 7.1%  | 8.1%  | 8.7%  | 8.8%  | 8.8%  | 8.7%  |       |  |
| 2020Q4                | 0.3% | 1.8%                    | 3.2% | 4.6% | 6.0%  | 7.0%  | 7.4%  | 7.5%  | 7.5%  |       |       |  |
| 2021Q1                | 0.4% | 2.3%                    | 3.9% | 5.5% | 6.6%  | 6.9%  | 7.1%  | 7.1%  |       |       |       |  |
| 2021Q2                | 0.4% | 2.4%                    | 4.5% | 5.9% | 6.4%  | 6.5%  | 6.6%  |       |       |       |       |  |
| 2021Q3                | 0.5% | 3.1%                    | 5.0% | 5.9% | 6.1%  | 6.2%  |       |       |       |       |       |  |
| 2021Q4                | 0.6% | 3.2%                    | 4.6% | 5.1% | 5.2%  |       |       |       |       |       |       |  |
| 2022Q1                | 0.6% | 2.6%                    | 3.4% | 4.1% |       |       |       |       |       |       |       |  |
| 2022Q2                | 0.4% | 1.6%                    | 3.0% |      |       |       |       |       |       |       |       |  |
| 2022Q3                | 0.5% | 2.7%                    |      |      |       |       |       |       |       |       |       |  |
| 2022Q4                | 0.6% |                         |      |      |       |       |       |       |       |       |       |  |

